### **Faculty of Medicine**



## **Guidelines for Preparing the Case for Conferral to Professor** (Level E) for Academic Title Holders

#### Introduction

The University of Queensland (UQ) recognises the vital role of Academic Title Holders (ATH) in contributing to the current and future success of UQ's delivery of excellence in education and research. The leadership and commitment of these health professionals warrants appropriate recognition at the highest level.

#### **Pathways for conferral to Professor**

An ATH is able to choose to apply for professorial promotion through the ATH pathway. Those clinicians whose careers are more aligned with that of the traditional academic scholar are still able to apply through the <a href="Promotion of Academic Staff">Procedure [5.41.04]</a>.

The ATH pathway is also available for UQ clinical academic health professional appointees, including conjoint or seconded staff, who hold a fractional appointment up to 0.3 FTE (individual eligibility advice can be attained via contacting: med.academictitles@uq.edu.au).

An ATH or eligible fractional clinical academic wishing to apply for a professorial promotion must discuss their intention with their Organisational Unit Head (and Head, of the relevant Mayne Academy if the applicant is from the Medical School) and decide which is their most appropriate pathway prior to commencing the application process.

Applicants who elect the traditional academic pathway for promotion will need to comply with the requirements of the <u>Promotion of Academic Staff – Procedure [5.41.04]</u>. Applicants through the ATH pathway need to comply with the <u>Academic Titles for Health Professionals – Policy and Procedure [5.20.05]</u>. Applicants should review the above policies, including the related academic performance criteria, prior to meeting with their Organisational Unit Head.

#### **Application requirements**

Application workflows for Level E are provided at the end of this guide, one for the Medical School and one for the School of Biomedical Sciences, School of Public Health and FoM Research Centres.

Post endorsement to proceed from their Organisational Unit Head (and Mayne Academy Head for Medical School applicants), applicants will need to prepare the following for online submission:

- 1. A **Case for Conferral** (3-4 page cover letter) addressing the criteria and outlining their unique value and future strategic contribution to the University, their discipline, sector and community
- 2. A Curriculum Vitae/Academic Portfolio in a specific format
- 3. Nomination of three eminent referees.

The applicant's submission will be forwarded to the relevant Organisational Unit Head for review (e.g. Head of School, Head of Clinical School, Research Centre Director, Dean, Medical School). Some Units may require a pre-submission meeting as part of this review process (e.g. the Medical School holds individual interviews for Level E applicants with the Head of the relevant Clinical School and the Dean, Medical School). After the application is completed in full and accepted the applicant will be required to attend an interview with a University committee, as further explained below.

#### 1. Case for Conferral

As a starting point, applicants should:

- Update their Curriculum Vitae/Academic Portfolios (see further information below)
- Reflect on the general UQ <u>Guidelines for Evidencing Academic Achievement</u> and the Criteria for Academic Performance for Level E (as listed below) from the <u>Academic Titles for Health Professionals</u> – Policy and Procedure [5.20.05]
- Write an overview of their achievements since their last promotion or appointment at UQ as a Level D
  ATH. Applicants may wish to focus on two or three major stand-out achievements which have
  consolidated their position as a leader in their field.

#### UQ Criteria for Academic Performance - Level E Academic Title Holders

"The Professor will have a significant reputation for outstanding achievement in their professional area. They will make a commensurate contribution to the work and strategic advancement of the University and its students. In addition to the requirements at Level D, they are expected to demonstrate outstanding leadership in fostering or facilitating clinical excellence in the academic performance domains, recognising that there may be higher contributions in some domains that compensate for lesser achievements in other areas.

In the domain of **teaching**, they will have demonstrated exceptional and sustained performance in evidence-based clinical practice and clinical teaching. They will be recognised as outstanding clinicians and clinical teachers. They will have led the advancement and transformation of clinical education in their discipline, institution, relevant specialist college or the health industry.

In the domain of **research**, they will demonstrate their impact in/on research through fostering collaborations with local and international partners, and institutes / universities to deliver advancements in health. As a recognised leading authority in their profession, they will use their influence to create, enable and support high impact research that produces evidence-based change in health outcomes and systems.

In the domain of **supervision and researcher development**, they will have an outstanding track record of supervising trainees to completion of specialty training, attracting fellows into advanced specialty training roles and/or supervision of higher degree by research students. They will lead the development of their supervisee's skills and competencies, and future career opportunities

In the domain of **citizenship and service** to their discipline, the University and the community, they will be recognised nationally or internationally. Consistently demonstrating the UQ Values and fostering these values in others, they will be recognised as a thought leader, setting policy or professional practice standards in or beyond their discipline. They will demonstrate their clinical expertise and leadership through their outstanding contribution to high impact influential government, professional or industry advisory committees or the community equivalent."

The Case for Conferral to Professor is an applicant's opportunity to provide an organised, well balanced, concise career summary that clearly demonstrates to the Committee their case for promotion and potential for future achievement and contribution. The Case for Conferral should be written as a career narrative within in a covering letter. The following is a guide to the cover letter construction.

The case for promotion to Professor should be no more than four pages. The Committee does not require an activity statement but rather a description of who the applicant is as a clinical leader and a contributor to UQ. Applicants should clearly articulate their future plans and ambitions as an Academic Title Holder in terms of the University, their discipline and the community. The narrative should be an engaging summary that is authentic and evidence based. It must be concise, honest, self-reflective and influential. It should encapsulate the applicant's greatest career contributions.

It is recommended that the narrative includes:

- The applicant's vision and plans for their role in their discipline, taking into account how the various components of their career to date are brought together to tell a compelling and logical account of their career trajectory, their outstanding achievements to date and the outcomes and impact of their work.
- The narrative will need to include a response to the Criteria for Academic Performance for Level E (as listed above) from the <u>Academic Health Titles for Health Professionals – Policy and Procedure [5.20.05]</u>. Applicants will need to provide evidence of their:
  - Significant reputation for outstanding achievement in their professional area based on innovation in evidence based clinical practice
  - Outstanding leadership in fostering or facilitating clinical excellence in:
    - teaching and/or
    - research and/or
    - supervision and research development and/or
    - citizenship and service.
  - Contributions to the University and its students.
- Applicants are required to address at least 3 of the 4 criteria areas i.e.: teaching and/or research and/or supervision and research development and/or citizenship and service. Examples of evidence can be found in Guidelines for Evidencing Academic Achievement and may include:
  - Innovation in a clinical context (e.g. development of clinical techniques, outstanding designs/patents, evidence based clinical practice approaches within a profession, high impact clinical process improvement), including evidence of dissemination and adoption.
  - Outstanding contribution to the University's work with community and alumni engagement.
  - High level leadership role (e.g. Senior Executive in a teaching hospital or health service or chief medical officer of state or federal government or president of relevant specialist college).
  - Eminent and pre-eminent status for Medical Officers awarded by Department of Health QLD (peer review process).
  - Significant contribution to the formulation of government policy or professional practice standards at National or International level.
  - Recognised as an expert in health service improvement (e.g. National or State Health Service Investigator or Health service reviewer, leading commissions into health services or medical practice).
  - Leadership of major funding initiatives or research and development projects e.g.: Hospital redevelopment, establishment of research facilities.
  - Contribution to the strategic advancement of the University (e.g. fostering strategic partnership between the University and industry/government and other stakeholders that deliver ongoing benefits to the University (e.g. philanthropic contributions)).
  - Evidence of a significant facilitating role in encouraging and leading research or scholarship within the clinical environment.
- Performance Relative to Opportunity: The University is committed to providing an equal opportunity
  environment in the promotion process through the principle of 'performance relative to opportunity' refer
  to the <u>Criteria for Academic Performance Policy [5.70.17]</u>). Applicants should include the following in
  their career narrative if they would like the Committee to assess their achievements relative to
  opportunity:
  - o a positive acknowledgement of what has been achieved given the available opportunities
  - any relevant information about fractional employment arrangement, periods of absence and/or personal circumstances as part of their career narrative.

- Conclusion: The conclusion to the letter should leave a lasting impression of the applicant as a forward-thinking accomplished and outstanding clinical leader that exemplifies the UQ values of Creativity, Excellence, Truth, Integrity, Courage, and Respect & Inclusivity.
- Feedback: It is recommended that applicants seek feedback from a variety of sources on their draft Case for Conferral (e.g. Head of School, Head of Clinical Unit, a collaborator, Professor from a relevant discipline).

#### 2. Curriculum Vitae/Academic Portfolio

Although the format of a business Curriculum Vitae (CV) will vary considerably depending on the type of position and industry/sector, academic Portfolios/CVs are typically consistent in their content, layout and orientation. While the sequence and length may vary according to the type and level of academic position applicants are seeking, this example contains most of the primary points of emphasis. It is advisable the applicants have their supervisor or another mentor from their field review their CV/Academic Portfolio prior to submission.

Curriculum Vitae/ Academic Portfolio Item	Description/Guidance
Personal Details	Name, Email, Telephone, Address
ORCID ID Number	ORCID is an Open Researcher and Contributor ID and is a practical, digital means of reliably connecting research activity and distinguishing researchers within the global research community. Adopting ORCID as a unique identifier benefits all involved in scholarly communication. The UQ Library has some helpful guides to assist with creating an ORCID ID and building a profile Click here.
Education	List any qualification attained, where it was attained and when.
Career Overview	List all current and non-current positions held, please include the organisation the position was with and the dates in the position, ordered with the most recent position first. A brief summary of achievements in each of the major roles would be included.
Awards/Distinctions/ Research Fellowships/ Certificates	List awards, certificates and research fellowships in this section, ordered by most recent and with annualised award amounts listed in brackets. Some candidates will also choose to list major fellowships that they were offered but declined.
Publications	Please list in temporal order. Shorter lists of publications and more extensive and varied publication histories should be organised by appropriate subsections (e.g. 'Peer reviewed publications', 'Book reviews'). Conference presentations and posters etc. can be listed separately under the heading 'Presentations and Abstracts' as noted below.
	The sequence for peer-reviewed publications might depend on what an applicant has available (e.g. single or lead authored could be listed first, or ordered from most-to-least recent). Typically this list is limited to those items accepted for publication.
	If an applicant's list is limited, or if the nature of their projects produced a crush of submissions toward the end of their program, list items for which there is a 'revise and re-submit' or which are 'under review'. Manuscripts in progress should generally not be listed here, but can be mentioned in cover letters, research statements, and where relevant at interview. If a list is quite extensive, consider offering it near the end of the CV/Academic Portfolio.

Grants	Please list in temporal order. List any grants awarded including information such as the year awarded, the name of the funding organisation, the project name, the amount awarded and the applicant role (e.g. Chief Investigator).
Research Interests/Research Profile/Research Experience	Applicants should provide an 'abstract', no more than a paragraph, which outlines their current and prospective lines of research. This section is meant to quickly convey how the applicant's area of research fits the position at hand, is significance to the discipline and that they have plans in place for continued research contributions that either extend from or move beyond their dissertation topic. Researchers in more technically oriented fields might also wish to specify the primary techniques, approaches, languages or instrumentation they use in the conduct of their research.
	Also list all research 'positions' held, including doctoral thesis/postdoctoral research, and any industrial or other experience that had a relevant research component.
Teaching Experience and Expertise	This list should include all 'Courses Taught' and/or 'Teaching Assistantships', and for some types of institutions might best precede 'research experience'. For academic positions, list the course name, when and where it was taught, a course number, and preferably some quick content information about the course. Amplify teaching experiences that speak to the Disciplines' needs. Highlight general teaching aptitudes by noting awards or evaluations that help to establish the applicants' pedagogical skills. Teaching includes undergraduate, postgraduate, supervision of research higher degrees.
Presentations and Abstracts	Presentations and Abstracts can be listed here as a simple bulleted list.
Community Engagement/ Administrative Activity	Using a bulleted list, applicants should try to represent how they have been active in the administrative life of their community, university, and department. This can include present and past activities.
Memberships	List any memberships.

#### 3. Nomination of Referees

The applicant will need to nominate three (3) eminent referees. When completing the online application form, it is the applicants' responsibility to provide up-to-date contact details including the title, name, organisation and email address of the referees. The nominated referees should be of professorial standing or equivalent and recognised as leaders in the field, able to comment on the National or International quality and impact of the applicant's clinical leadership and contribution to their discipline, the University and or community. Nominations should include referees from Australia and overseas.

Applicants <u>must not</u> nominate their current UQ Organisational Unit Head (or relevant Mayne Academy Head), current members of the Promotions Committee or referees with whom they have a personal, business or professional conflict of interest (actual or potential).

Where an applicant wishes to nominate a referee where a conflict of interest may exist (including nomination of a PhD or postdoctoral supervisor) the applicant must declare the conflict to the Committee and explain why they wish to nominate that referee.

#### **ATH Conferral and Promotions Committee**

A University selection committee is delegated the responsibility of evaluating applications for conferral of the title of Professor. The Committee makes recommendations to the Provost for final approval of title conferral. The Committee will normally consider applications twice each year. An interview with the applicant is conducted by the Committee.

The membership can include:

- Provost or nominee (Chair)
- President, Academic Board or nominee
- Executive Dean/Institute Director from the applicants' Faculty/Institute
- Executive Dean/Institute Director, or their representative, from another Faculty/Institute that utilises Academic titles for health professionals
- Associate Dean, from the applicants' Faculty/Institute
- One Level E ATH, nominated by the Provost/Chair
- One Level E Clinical Academic, nominated by the Provost/Chair.

The title will be conferred for up to five years and the applicant can reapply as per the current procedure.

#### **Application Submission Process**

UQ now utilises the HR platform 'Workday' to lodge applications for ATHs and to manage some elements of promotions. All applicants will be asked to **complete a questionnaire**, **upload a copy of their current CV**, **their case for conferral and a copy of their current AHPRA** documentation. It is possible to save and revisit applications prior to final submission.

- A. Applicants without a UQ account should visit the UQ Title Holder Opportunities site to lodge an 'Academic Title Holder (Level E) Faculty of Medicine' application. They will be prompted to create an applicant account.
- B. Applicants with a current UQ account, will have an existing Workday account that they should log into with their UQ credentials, via dual authentication process, to submit an internal application. If an applicant does not know their staff login credentials, they can visit the UQ ITS Support webpage for troubleshooting assistance.

Once an internal applicant has accessed their workday account, they should use the **careers board** to apply for the ongoing open Academic Title Holder Professor (Level E) – Faculty of Medicine opportunity. See the process steps listed below:

- Click on the **Menu** (top left corner)
- Click on My Jobs Hub
- Click on Browse Jobs
- You can reach the Academic Title posts via either the **Job Family** (Academic Title Holder) or the **Job Category** (Unpaid). Tick in box.
- It will bring up the list of continuous open Academic Title Holder Job Posts (Posts) for all levels under the Faculty of Medicine and the Faculty of Health and Behavioural Sciences
- Note that Faculty of Medicine Job Posts are generally the 5 posts toward the bottom of the page
- Look for and select the appropriate level Post, click on the heading link for the 'Academic Title
  Holder (Level E) Faculty of Medicine' and read through the information on the page. Start the
  application by clicking on the APPLY button located at the top of the Post.

Ways of accessing Workday with UQ credentials:

- A. Via the My UQ Dashboard If Workday does not appear as an option in the dashboard scroll down to 'All apps' on the bottom left and Workday is the very last that will appear. Clicking on the star will save it to favourites for subsequent access.
- B. Via the UQ Workday website: workday.uq.edu.au

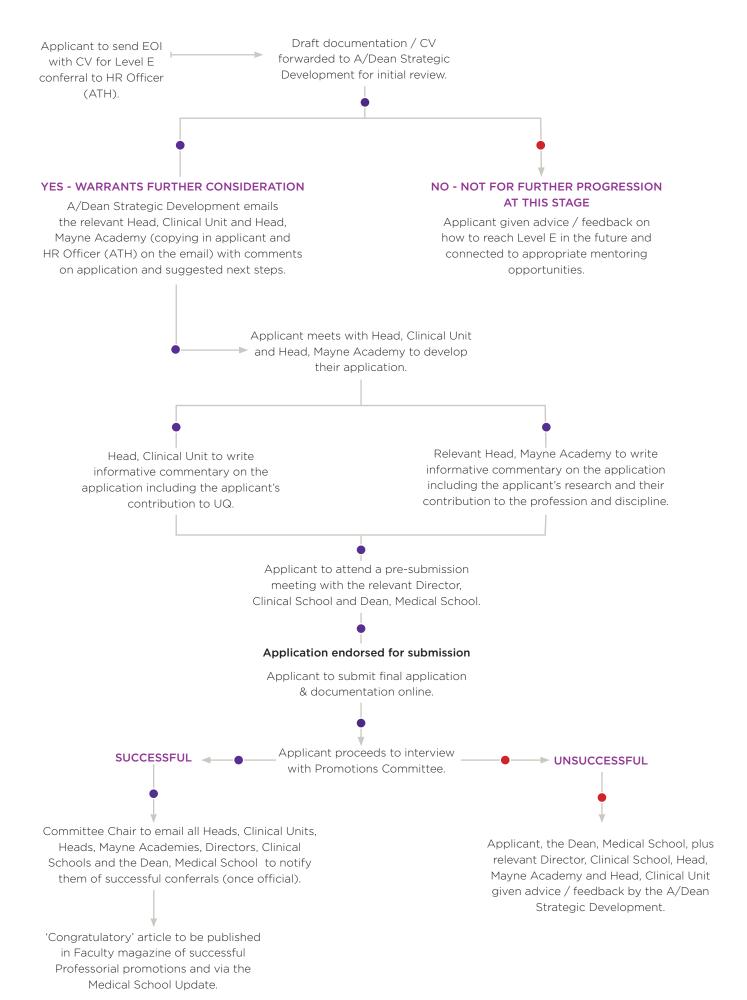
#### **Enquiries**

Enquiries regarding the application process can be directed to:

Phone: +61 7 3346 6006

Email: med.academictitles@ug.edu.au

## Workflow Process - Medical School ATH Applications for Promotion to Level E



# Workflow Process - School of Biomedical Sciences, School of Public Health and Research Centre ATH Applications for Promotion to Level E

